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24 August 1965

**MEMORANDUM FOR:** Chairman, United States Intelligence Board**SUBJECT:** USIB Action on Post-Mortems to National Intelligence Estimates**REFERENCES:** a. USIB-D-15, 2/106, 29 June 1964 (copy attached)  
b. NIE 64.2-69 [redacted] STATINTL

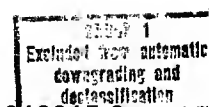
1. This memorandum contains a recommendation on the subject in paragraph 3., submitted for approval in response to the comments expressed by you and the DDCI during last week's pre-USIB briefing regarding the Post-Mortem to the NIE [redacted] STATINTL

2. The USIB, in June 1964, approved certain guidelines for the preparation of post-mortems (reference a.), which included the following recommendations:

"a. Post-mortems should be produced selectively; that is, when intelligence gaps or deficiencies are encountered which are sufficiently serious to affect the quality and completeness of national intelligence on important topics. ...."

"d. Post-mortems should enumerate important intelligence gaps and deficiencies, leaving to USIB, and through USIB to the CCPC and to member agencies, the responsibility for remedial measures."

3. Since that time, there has been no standard USIB procedure for assigning action responsibilities for remedial measures on approved post-mortems. Some have been referred to CCPC for study and recommendation or report to USIB, while others have been referred to USIB member agencies and/or the CCPC, "as appropriate, to take such steps as may be deemed necessary".

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4. The CCPC appears to be the most appropriate mechanism for analyzing and recommending appropriate actions on USIB-approved post-mortems, in view of its Terms of Reference, community-wide representation and experience in this field. Such study by CCPC, however, should not delay individual USIB agencies from initiating remedial actions.

5. Accordingly, with the concurrence of Dr. Cline and General Reynolds, it is recommended that normal USIB action on post-mortems to NIEs be along the following lines:

"Approved the Post-Mortem to NIE \_\_\_\_\_, and referred it to the Critical Collection Problems Committee for analysis and recommendations as to appropriate actions deemed necessary to overcome the intelligence gaps and deficiencies cited therein. This referral of course does not preclude USIB member agencies from initiating remedial actions within their respective capabilities, pending Board consideration of the CCPC report."

cc: DDCI  
DD/I  
D/DCI/NIPE  
Chairman CCPC  
Chairman BNE

**SIGNED**

\_\_\_\_\_  
Executive Secretary USIB

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